

List of proposed federal institutions for the OLMM

The Office of the Commissioner has reviewed the implementation of the Official Languages Maturity Model (OLMM) in light of the circumstances surrounding the COVID-19 pandemic and in the spirit of continuous improvement, effectiveness and efficiency. **As a result, we have modified the list of participating institutions and the program's operational schedule.** The new implementation schedule comprises five exercises. Participating institutions must conduct a self-assessment, which will then be validated by the Office of the Commissioner. Institutions complete their exercise by developing a progress plan.

Exercise 1 May 2019 to April 2020 (12 institutions)	Exercise 2 May 2020 to April 2021 (1 institution)	Exercise 3 May 2021 to June 2022 (9 proposed institutions)	Exercise 4 October 2021 to November 2022 (9 proposed institutions)	Exercise 5 May 2022 to June 2023 (7 proposed institutions)
<p style="text-align: center;">Portfolio: Health Canada</p> <ul style="list-style-type: none"> • Health Canada (department) • Canadian Institutes of Health Research • Public Health Agency of Canada • Canadian Food Inspection Agency <p style="text-align: center;">Portfolio: Innovation, Science and Economic Development Canada</p> <ul style="list-style-type: none"> • Innovation, Science and Economic Development Canada (department) • Natural Sciences and Engineering Research Council of Canada • Social Sciences and Humanities Research Council of Canada • National Research Council Canada • Statistics Canada • Business Development Bank of Canada <ul style="list-style-type: none"> • Natural Resources Canada • Canada Revenue Agency 	<ul style="list-style-type: none"> • Elections Canada 	<p style="text-align: center;">Portfolio: Public Services and Procurement Canada</p> <ul style="list-style-type: none"> • Public Services and Procurement Canada (department) • Shared Services Canada <p style="text-align: center;">Portfolio: Fisheries and Oceans Canada</p> <ul style="list-style-type: none"> • Fisheries and Oceans Canada (department) • Canadian Coast Guard <p style="text-align: center;">Portfolio: Immigration, Refugees and Citizenship Canada</p> <ul style="list-style-type: none"> • Immigration, Refugees and Citizenship Canada (department) • Immigration and Refugee Board of Canada <ul style="list-style-type: none"> • Agriculture and Agri-Food Canada • Veterans Affairs Canada • National Defence 	<p style="text-align: center;">Portfolio: Public Safety Canada</p> <ul style="list-style-type: none"> • Public Safety Canada (department) • Canada Border Services Agency • Correctional Service Canada <p style="text-align: center;">Portfolio: Transport Canada</p> <ul style="list-style-type: none"> • Transport Canada (department) • Canadian Air Transport Security Authority • Air Canada • Greater Toronto Airports Authority <ul style="list-style-type: none"> • Canadian Heritage • Treasury Board of Canada Secretariat 	<p style="text-align: center;">Portfolio: Environment and Climate Change Canada</p> <ul style="list-style-type: none"> • Environment and Climate Change Canada (department) • Parks Canada <ul style="list-style-type: none"> • Employment and Social Development Canada • Global Affairs Canada • Crown-Indigenous Relations and Northern Affairs Canada • Indigenous Services Canada • Department of Justice Canada

The Office of the Commissioner of Official Languages reserves the right to change this list at any time, at its sole discretion, without notice.